

## Governance & Audit Committee

### Heart of Wales Property Services Limited (HoWPS) Working Group

**DRAFT**

**Purpose:** To learn lessons which will inform the Council's decision making and governance of the establishment and operation of any future commercial enterprises with partners (private, public or third sector).

#### **Terms of Reference:**

The lessons learnt review will examine, in particular:

1. Arrangements underpinning the formal establishment of the HoWPS Ltd.
2. HoWPS Ltd Board establishment and oversight of the company by the Board, including financial and operational oversight, performance management and decision making.
3. The effectiveness of operational management arrangements below Board level.
4. Contractual arrangements between Powys CC, Kier and HoWPS, including but not exclusively, contract specification, contract management, off-contract decision making.
5. Inter-company financial decision making and reporting.
6. Operational and financial implications of IT systems interfaces.
7. Kier's wider commercial and financial relationship with the Council, in relationship to the capital programme.
8. Partner cultural fit.

#### **Timing**

The Working Group will report formally to GAC by end December 2023.

#### **Reporting**

The Working Group will provide a brief summary Report to each formal meeting of GAC meeting, under the eight headings, above.

#### **Membership**

- County Councillors G Ratcliffe, W Powell, A Williams
- Independent Members J Brautigam and G Hall
- GAC will also invite a member of the Environment Scrutiny Committee Working Group on HoWPS to attend its meetings to ensure that the work of the respective working groups is complementary.

The membership of the Working Group will appoint a chair from the membership.